
2020 - 2021

Annual Report





Executive Director's Year in Review

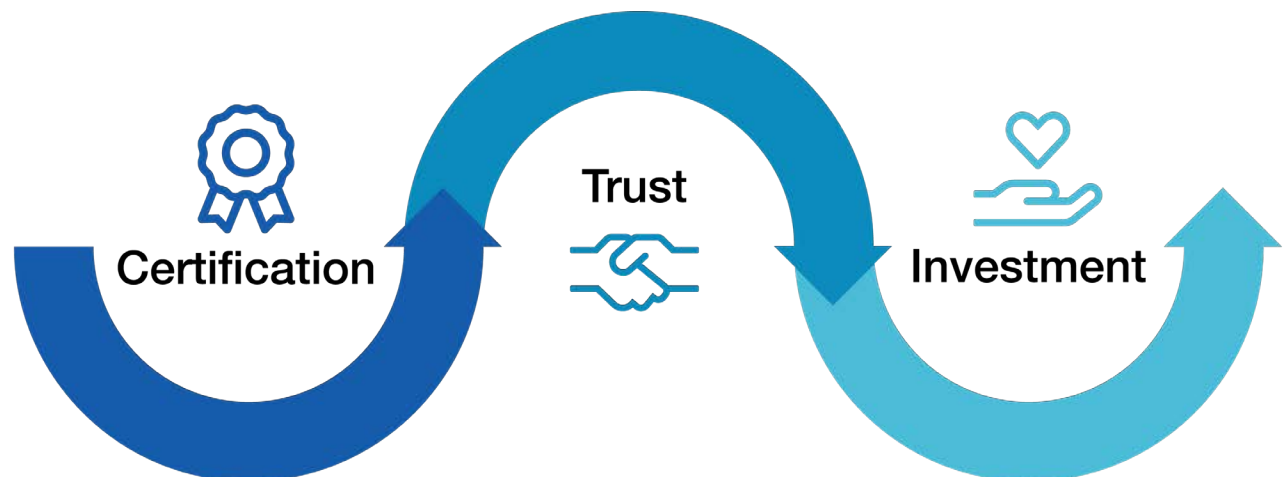
For more than a decade, as I've explained to potential donors about the orphanages we help, I've said, "The orphanages don't receive any funding from their governments and they struggle to feed and educate their kids."

Will you help?"

Occasionally the response was, "How do you know the children aren't being mistreated when you aren't there?" Or, "How do you know the money you donate is really going to help the orphans?"

Those are valid concerns, which prevented some people—who wanted to help the children—from giving to this cause. The best answer I could give was that I visited the orphanages multiple times each year, usually while leading volunteer service trips. However, my scattered visits didn't provide enough oversight for donors to trust that their funds would be used appropriately and as intended. I realized we had to create a Certification Program if we were ever going to be able to help children as much as they needed it.

In 2019, when a family foundation committed to cover all our staff's wages, it meant that 100% of donations could go directly to helping the kids. We were freed up to completely focus our fundraising and marketing efforts on programs for the caregivers and their children, so we got to work creating a plan to increase orphanage transparency and effectiveness, and thereby donor trust. As we piloted our Certification Program with the Thrive Assessment, our partner orphanages in Baja, Mexico began to move from surviving to thriving, and donations increased dramatically.



Despite COVID-19 throwing a wrench into our plans, in the fiscal year July 2020 through June 2021, our donors helped A Child's Hope Foundation to:

More than double the number of orphans we serve, from
179 TO 406



Working with 5 Orphanages
2020 JUNE

Working with 10 Orphanages
2021 JUNE

Pilot aspects of our Child's Hope Plan program, which helps each child at the orphanages heal and prepare for successful adulthood—with support from

**CAREGIVERS, THERAPISTS,
TUTORS, & MENTORS**

**HIRE AND TRAIN OUR
REGIONAL STAFF**

in Baja, Mexico so they can train, certify, and coach orphanage directors.

Double the number of Mexican orphanages on the path to certification, from
5 TO 10



Grow our donor base and

**DOUBLE THE
\$ AMOUNT**

of donations used exclusively for orphans.

We believe we've found a formula that can accelerate the trust and effectiveness between orphanage directors and donors. Our objective is to prove our model in Mexico and then take it to the rest of the world so donors will feel confident when giving to A Child's Hope Certified Orphanages. Thank you for being committed to saving orphaned children from a life of poverty and hardship. You are preparing them to succeed as young adults who will create happy families of their own.

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IT ALL COMES TOGETHER TO **Reach the One**

When Angela arrived at Rancho de los Niños orphanage, she didn't know how to read or write her own name, and had a speech impediment. Despite being a teenager, she was placed in the second grade and had made no real improvements over the school year.

Your Help Brings Healing

When donors committed to fund tutors, the orphanage director hired Leticia to help the children with reading and writing. Also at this time, A Child's Hope sent Extended Volunteers Vicky and Greg to live and mentor at the orphanage for six months. Vicky is a retired speech therapist, and though she didn't speak Spanish, she was able to help Leticia know how to address both obstacles with Angela.

After five months, this combination of resources and helpers let Angela quickly advance to reading and writing at a fifth-grade level, and she was placed in her age-appropriate grade in school. Today you can read a sentence to her, she can write it down and then read it back to you. She continues to learn and excel with the support of people who are invested in her success. The Child's Hope Plan program makes this kind of individualized support possible!



Program Overview

Three Main Programs

**CERTIFICATION &
NEEDS FULFILLMENT**



**CHILD'S HOPE PLAN
PROGRAM**



**VOLUNTEER
PROGRAMS**



10

Orphanages Supported

ORPHANAGE IS:

CERTIFIED

INVESTED

PLEDGED

CAPABLE

CANDIDATE



More details about the Orphanage Levels on page 7.

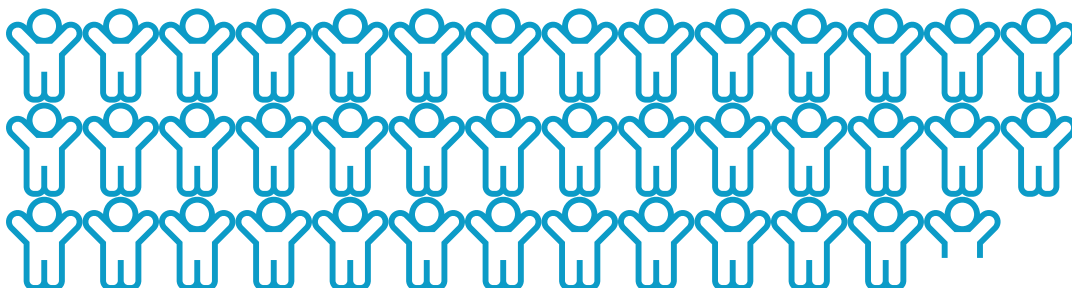
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Service Trips



406

Kids Supported



 = 10 KIDS

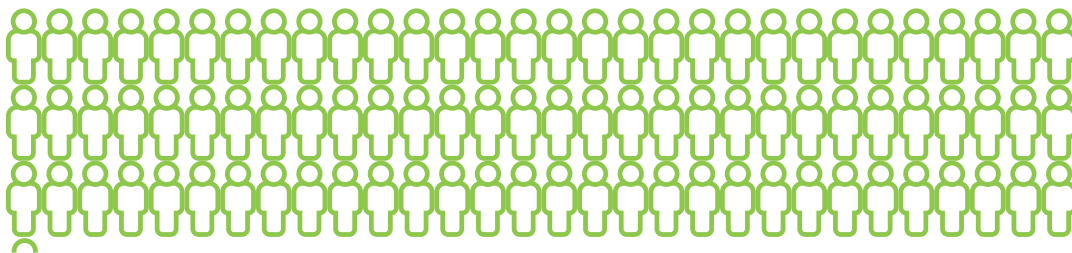
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Summer Camp Volunteers



902

Service Trip Volunteers



 = 10 VOLUNTEERS

82

Project Tiles Completed

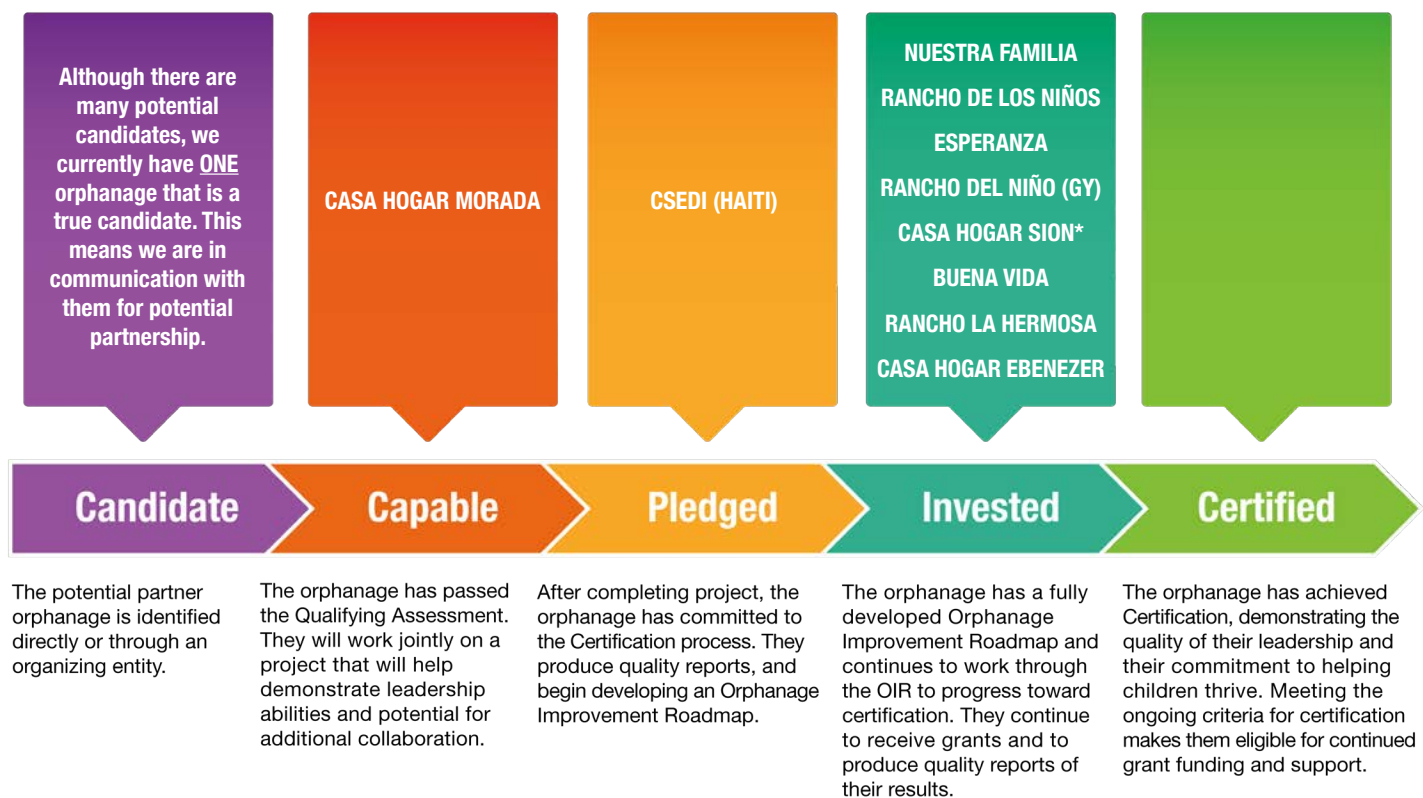


Orphanage Certification

Orphanage Certification is key, not only to attracting donors, but also to ensuring that each child thrives at their orphanage home. With their permission, we borrowed from the success of Miracle Foundation, a non-profit organization that has served orphans in India for over 20 years. We tweaked their model to create our own Thrive Assessment, which measures an orphanage’s level of care according to 15 standards.

The goal of certification is to validate those **orphanages that are providing quality care** and have demonstrated they are using donations to make a positive difference for their children. When an orphanage commits to going through the entire certification process with us, they become a partner orphanage and we measure their baseline Thrive Assessment. After becoming certified, every six months we continue to measure an orphanage’s standard of care through Thrive Assessments and annual recertification. This ensures they maintain their certified status as an orphanage that will **use donor funds and volunteers’ time appropriately**.

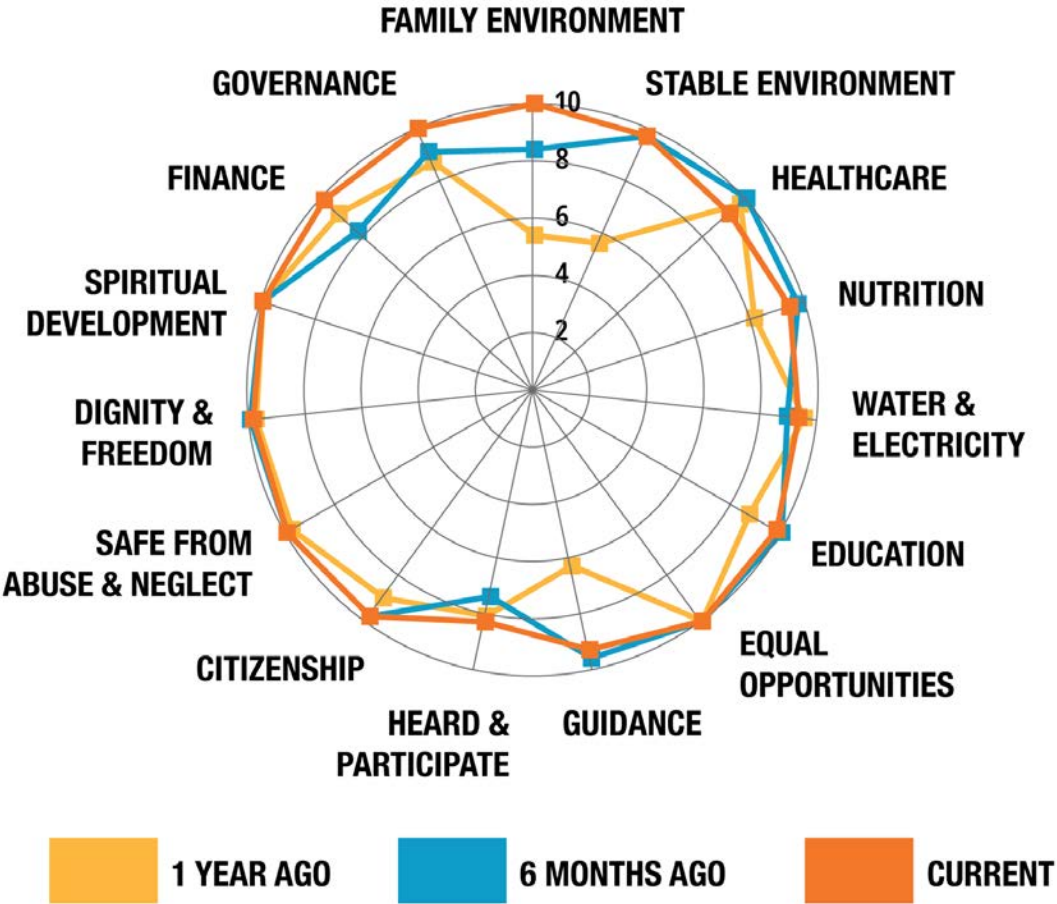
Orphanage Levels



Knowing in which areas a new partner orphanage is surviving, sustaining, or thriving, we then draft an Orphanage Improvement Roadmap with the orphanage directors. These Roadmaps enable these partners to make rapid progress toward certification while prioritizing for donors the projects that will make the greatest impact.

As of the end of our fiscal year 2021, the process of orphanage certification is still being refined. In the last year, we’ve doubled the number of Mexican orphanages we are taking through the certification process, from five to ten, and we’re on track to have our **first certified orphanages in early 2022**. With our partner organization in Bulgaria, we are now testing expansion in that country to understand what pieces of the certification process work for countries of varying prosperity and government regulations. In Haiti we are currently working with another organization, Echo Haiti, to administer the Thrive Assessment so we can explore orphanage certification there as well.

THRIVE SCORE IMPROVEMENTS: NUESTRA FAMILIA



OCTOBER 2021

Nuestra Familia Using their Orphanage Improvement Roadmap to Build New Dorms

When Nuestra Familia orphanage first partnered with us in 2019, the children were housed in large dorm rooms filled with bunk beds. They were watched over by a rotating staff of caregivers working in shifts. The Thrive Assessment we did with the directors focused them on the standard that ***each child has the right to live in a family environment.***

Accordingly, the most impactful project they identified on their Orphanage Improvement Roadmap was to replace the large dorms with smaller, family-style homes where couples hired as house parents could live full-time and care for smaller groups of children. This meant remodeling their facilities to give house parents their own bedrooms, and to give each family unit a living room and a kitchen/dining area to gather for some of their meals.



Construction on the dorm expansion at Nuestra Familia.



With a completed Orphanage Improvement Roadmap, Nuestra Familia now had a plan they could share with donors. The cost of this significant project was forecast to be \$27,000. After A Child's Hope committed to help fund nearly half of the project, two of the orphanage's other large donors agreed to raise the remaining funds, ***and the project was able to move forward within a matter of weeks.***

Construction began in January 2020 and the children moved into their new family-style homes in September 2020. Though they are still working to recruit some more couples, today Nuestra Familia is becoming a home where full-time house parents provide consistent, individualized, and loving care to each child.

Grants via Certification Program

DEDICATION DONATIONS FOR ORPHANS

(totals **exclude** the Family Foundation's grant **and** ACHF's Mexico service trips)



Strategic Initiatives

The call-to-action portion of every Orphanage Improvement Roadmap is a list of Strategic Initiatives. Strategic Initiatives define the projects (including cost and completion date) that will **make the largest positive impact on the orphanage's Thrive Scale**. All Strategic Initiatives begin with an application for one of our Lift Fund grants, though some get funded by private donors or other methods.

While some Strategic Initiatives are one-and-done projects, others launch ongoing support, such as tutoring and mental health therapy. Following is a sampling of Strategic Initiatives completed as of June 30, 2021.

THREE EXAMPLES OF STRATEGIC INITIATIVES



Casa Hogar Ebenezer - \$4,086

Emergency exit bridge with stairs to provide a safe emergency exit route from the fourth level of the house.



Casa Hogar Morada - \$645

Purchase safety equipment and provide staff training to help the orphanage obtain a letter of approval from the fire department, which is the next step toward their License of Operation from the government.



Rancho de los Niños- \$12,240

Supplement wages and provide mental health counseling to retain good, full-time house parents.

Project Tiles

Beyond Strategic Initiatives, in the Fall of 2021 we began capturing other needs for an orphanage as “Project Tiles”. A Project Tile is a specific project for a single orphanage that an individual or group can “adopt” and fund. They include a description of the need, the timeline, and the cost breakdown. Project Tiles may ask only for supplies, or require funding anywhere from less than \$100 to tens of thousands of dollars. Project Tiles let donors see clearly how their funds will be used, and they can choose a project in the area of focus that means the most to them.

Project Tiles are listed on our website (www.AChildsHopeFoundation.org) and may be adopted and funded by anyone. A volunteer group going on one of our trips might take on a special focus project, such as collecting used laptops or non-perishable food to take with them to their orphanage. Often a member of our Board or another friend of A Child’s Hope will adopt a Project Tile that requires significant funding and then invite their friends to help them complete the need.

As of the end of fiscal year 2021, **our supporters have donated \$201,450 to complete 82 Project Tiles.** 64 of those Project Tiles were completed as special focus projects during volunteer trips. Here is some of the good that our supporters are doing with Project Tiles:

- **Nuestra Familia - \$101/mo.** Provide dance lessons for eleven kids each month.
- **Rancho del Niño (Guaymas) - \$425** Exam table for doctor’s visits when giving regular medical exams at the orphanage.
- **Buena Vida - \$1,355 worth of non-cash items** As a special focus “Stock the Kitchen” project, the June 1 service group delivered small kitchen appliances, cookware, and sets of children’s dinnerware.
- **CSEDI - \$100,000** Built and furnished a school adjacent to the orphanage, which is open to 250 students from the orphanage and surrounding community.
- **Rancho de los Niños - \$120,000** House for directors’ family and college students who have aged out of the orphanage.
- **Multiple Baja orphanages - \$12,385** Donated computers, tablets, and upgraded Internet to help students with school work during the COVID-19 pandemic.



An example of a project tile.

Installing the solar panels and power pump to connect to the reserve holding tank.



Community Members Getting Water



Spotlight on an Adopted & Completed Project Tile

CSEDI - \$20,000 - INSTALL A WELL

Latter-day Saint Charities adopted a Project Tile to provide clean water to our partner orphanage, CSEDI, and the surrounding community near Croix des Bouquets, Haiti. With their funding, we hired local workers to dig a well and install a solar-powered pump, water filtration and distribution systems, and holding tanks to store the clean water. We completed the project in May 2021, and it now blesses the 35 orphanage children, their caregivers, more than 200 children who attend school on the site, ***plus*** hundreds of families and individuals from the local community. In total, **over one thousand Haitians now have access to clean water** for drinking, bathing, washing dishes, and cleaning their homes thanks to this organization's support.



The Child's Hope Plan Program

We believe that even orphaned children can thrive when supported by:

- **Dedicated Caregivers**
- **Therapists**
- **Tutors**
- **Mentors**

While the certification process makes a significant difference for an orphanage, **the most important impacts need to happen for individual children.** We are developing the Child's Hope Plan program to address children's specific needs, challenges, and goals for the future. With input from the orphanage's therapist, tutor, caregivers, and the children themselves, our donors will provide the support kids need to heal from trauma, be successful in school, and grow up to contribute positively as adults.

We are currently in the beginning stages of piloting the Child's Hope Plan program, a key component of which is helping with the cost of dedicated tutors and therapists at every partner orphanage. At present, our donors pay for five therapists hired by the directors at three Mexican orphanage homes, as well as tutors at five homes. Funding these professionals this past year is letting us build and test pieces, at a variety of orphanages, with what will be part of the Child's Hope Plan program.

Therapists have been a great addition to the orphanages. Besides individual counseling, therapists coordinate multiple services to address each child's healing. They also train and provide counseling for the children's caregivers. When all elements of the Child's Hope Plan program are fully in place, therapists will measure self-efficacy to determine each child's healing from trauma. We estimate that in order to provide all the elements of the program in Baja, Mexico it will cost \$63 a month per child.

The job of the tutors is to help children reach grade level proficiency in reading and math at school. It was a great benefit to be piloting the tutor program at Rancho de los Niños before the pandemic shut down in-person school. These tutors became the children's on-site teachers, and because they already had a relationship with the children, the students easily transitioned to the new school routine. Additionally, the tutor-teachers already knew each child's strengths and weaknesses and were able to make great advances with them.



Names and photos have been changed to protect the privacy of the child.

Tutoring Story

For nine-year-old Toño, having a tutor during the pandemic was a great blessing.

Toño, along with two siblings, had already been at Rancho de los Niños for several years. His school teachers had always moved him up in school with his peers, but in scholastic ability **he was doing poorly and was almost illiterate.**

When Toño's tutor became his full-time teacher during COVID, they developed trust to the point that **Toño admitted he was embarrassed to try to learn to read and write** because he was already so far behind the other children his age. His tutor-teacher offered to meet with him privately outside their daily school hours so he could avoid being embarrassed in front of his classmates.

Toño's learning took off! He quickly mastered the alphabet, began sounding out syllables, and read simple sentences. In a little over two months, **he went from performing at a first-grade level to almost a third-grade level.** For the first time in his life, he was enthusiastic about school and finally had the confidence to openly participate in class.



Therapy Story

When Cristina was hired as an on-site therapist, she began working with eleven-year-old Josi.

In September 2020, Josi was timid and shy, rarely spoke, and really had no friends in the home. Like many of the children who come from abusive situations, **Josi suffered with low self-esteem and separation anxiety**, but hers was at a level that is usually seen only in much younger children.

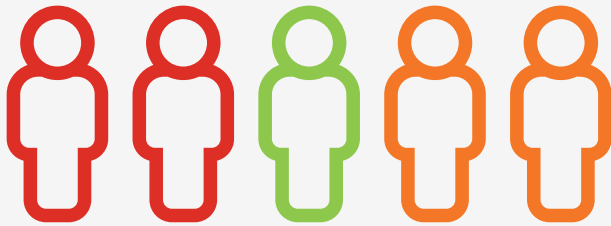
Rather than trying to get Josi to talk to her, Cristina began with play therapy to help Josi open up. **After ten sessions, Josi was chatting up a storm** and moved on to talk therapy.

Her house parents did the follow-up care that Cristina recommended, and they watched as Josi began interacting with other kids in the home and soon fell in with a group of friends. Today her emotional maturity is consistent with her age; **she is confident, happy, and much more outgoing.**

Names and photos have been changed to protect the privacy of the child.

5 THERAPISTS

Supported by A Child's Hope at 3 Different Homes



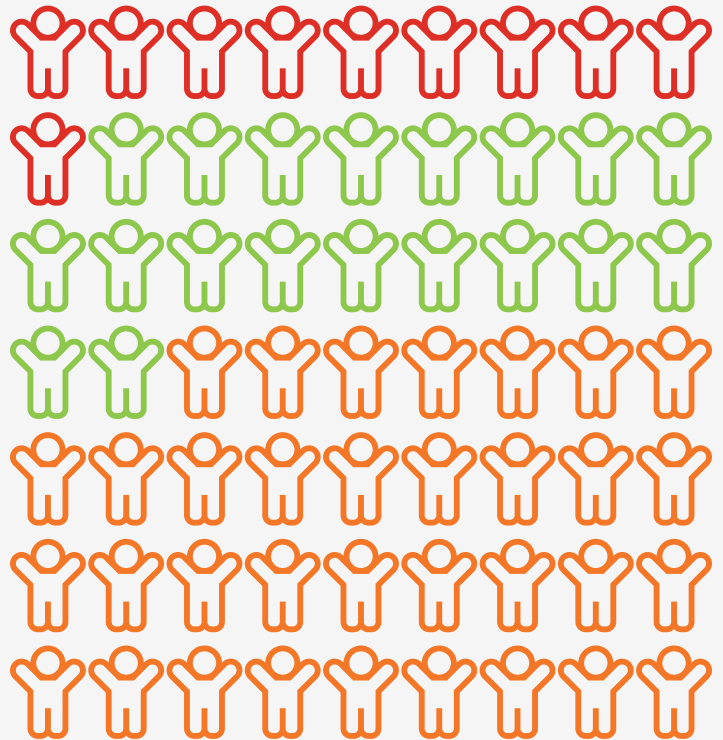
Funding Tutors for ~75 children at

5 HOMES



63 CHILDREN

Receiving Therapy (Group or One-on-One)



Because we aren't experts in therapy, tutoring, or training caregivers; we are actively creating relationships with organizations who can partner with our homes (known as Deployment Partners). This summer, we began to work with Espere Community Counseling Center, which provides counseling services to orphanages, schools, hospitals, etc., in Haiti. Espere is partnering with us to work with to implement their therapy program in Baja, Mexico with our homes.

The Mexican therapists and tutors who have been in place over the past year will help us create the next piece of the Child's Hope Plan program, which is to create a process that will capture **measurable results of progress**. From there, our work will be to track these programs with all our partner orphanages and in a way that will demonstrate success to donors. We will use an online tool to document individual Child's Hope Plans and program progress.

As this program continues to be developed, the expectation is that the therapists will likely provide the oversight. They will help ensure the documentation of initial assessments by tutors and therapists, meet with the child to discuss goals, coordinate with caregivers and other mentors, and measure progress so we can demonstrate the children's academic success and their mental and emotional healing.

While we still have a lot to build for the Child's Hope Plan program, we are confident that providing individualized attention is the most important way we can help children. This program will help to ensure that **each orphaned child grows up in a safe, loving environment with all the tools necessary to contribute positively as adults and break the cycle of poverty, abuse, and neglect.**

Volunteer Programs

Most people who have heard of A Child's Hope Foundation know that we take groups of volunteers on Service Trips to Mexico to work and play at orphanages. However, our volunteer programs are taking on new dimensions with Extended Volunteers that will **allow us to take our mission around the world** in the coming years.



Service Trips

Service trips have provided the backbone of support for our work over the last 19 years. The popularity of these trips grew, and 2019 was the third consecutive year these trips were at maximum capacity, with more than two dozen trips each year taking an annual total of about 1,000 volunteers to visit our partner orphanages. Additionally, we've sent exploratory groups from our staff and board of directors to CSEDI orphanage in Haiti and various orphanages in Bethlehem, Palestine. Around this time we hosted our 5,000th service volunteer and were making plans to begin our extended volunteer program at our partner orphanages in Mexico.

Then, in 2020, COVID-19 forced us to cancel 13 service trips. This was difficult not only for our volunteers, but also for the orphanages we work with. Suddenly, they were forced to keep all their children home all day, which placed strain on their staff members with no relief from outside helpers. With new health precautions, we began taking volunteers to Mexico again in July 2020 and have since hosted our 7,000th service trip volunteer. In the fiscal year 2020-2021, we hosted 902 volunteers on 24 service trips in Mexico, including one trip to a new partner home, Casa Hogar Esperanza, in Tijuana.

Often, when volunteers come on a public service trip, they want to revisit the same orphanage and bring their friends and family to share the experience. They can request private groups, which are easier than public groups for our staff to organize and host, so we are happy that demand is growing the number of these types of trips.



Summer Camp

For the past two summers, we hosted a handful of Extended Volunteers who ran Summer Camp programs at Rancho de los Niños orphanage in Baja, Mexico. These volunteers were young adults who taught classes ranging from ukulele and theater to computers and English skills. It was encouraging to see how well these volunteers connected with the children despite most of them not being Spanish speakers.

902

Service Trip Volunteers



24

Service Trips



5

Summer Camp Volunteers



Office Interns and Volunteer Staff

Our internship program is growing and we've had 16 college students intern for us over the last two years. Most of these volunteers are from Utah, but we've had some work remotely from other places in the U.S. as well. For the three or four months they are with us, our interns provide important support for our marketing, donor impact, and fundraising departments.

In addition to our board of directors and interns, we also have six part-time volunteer staff members in Utah and California helping with construction management, events, fundraising, and finance. The work these experienced professionals do for us is valued at over \$130,000 in annual wages, and we are grateful to them for volunteering their time and skills with us.



Extended Volunteers

Because we hosted several long-term volunteers in Haiti from 2004 to 2006, we knew the potential of such a volunteer program in Mexico. In January 2019, when we began envisioning how to expand and partner with orphanages outside of Mexico, we expected our week-long service trips for families would not scale with our other programs. However, some individuals and couples can dedicate their time three to six months--or more, so we began building our Extended Volunteer program. We've now piloted Summer Camp as well as other on-site volunteers throughout the year in Mexico, and interns with our Utah office team. Extended Volunteers live full-time at an orphanage for several months to teach life skills, enrichment activities, and offer other support as needed. As this program evolves, it will ideally match orphanage needs with the skills, experience, and interests of our Extended Volunteers.

We've placed six other longer-term volunteers, two single adults and two couples, at two of our partner orphanages in Mexico. They help where the orphanage directors and house parents need them, including tutoring and teaching life skills such as cooking, grocery shopping, basic maintenance, etc.



Extended Volunteer Story

Karl and Marsha began their Extended Volunteer stay at Nuestra Familia in August 2021. One of the children in the home, eleven-year-old Ricardo, was especially excited for these Americans to come. For almost a year, Ricardo has been learning English with one of our partner organizations, Bridge to Literacy. Through online conversations, his English has advanced quickly. With our extended volunteers now on-site, not only is Ricardo working on verbal fluency with Marsha and Karl, but he also loves to help as their translator.



Partner Overview

Partner Highlights

Rocky Mountain University: Physician's Assistant students provide annual wellness exams and education for the children at each orphanage home. Future years may include physical therapy, dental, and other health services.



Bridge to Literacy: Currently gives online English tutoring to the children at three of the Baja Region orphanages.



Espere: Has a proven record of delivering mental health counseling in Haiti. Director Erika Charles is excited to partner with A Child's Hope Foundation in perpetuity to design and implement a therapy program for the Baja Region orphanages that can be carried to other regions as we expand.



Both Ends Believing: Developing the Child First software to build efficiency into the adoption process.

Deployment Partners

We don't expect to take regular service trips to the regions we are currently looking to expand into, such as Bethlehem, Bulgaria, or Colombia. However, there are already good organizations in those regions with whom we hope to partner with to bring the resources that our trip volunteers bring to Mexico. Where hiring local staff in our Baja, Mexico region has worked fine, we are also looking at options that won't require donors to cover \$60,000 per year in regional staff payroll. We believe finding Deployment Partners will be key in some regions to moving orphanages through the certification process and getting the Child's Hope Plan program in place. These will be organizations that are already excited about serving orphanage communities in a variety of ways, such as teaching English, providing mental health therapy, or doing construction work. **These future partners are already talented at what they do, and we can make their work even more effective with A Child's Hope tools and processes.**

One possible Deployment Partner is One Heart Bulgaria. They don't have a lot of financial donors, but they do have a lot of volunteers who have been helping orphans for over a decade. One Heart Bulgaria has already been trained to use our Thrive Assessment and they are excited about implementing elements of our Child's Hope Plan program. These tools will help them communicate with the directors of the orphanages we'll partner with in Bulgaria, and One Heart will be able to take these orphanages through our certification process.

At the CSEDI orphanage, we've been impressed with an organization called Echo Haiti that funds the teachers at the school our donors built. They may be a good fit as a Deployment Partner to administer the Thrive Assessment and Orphanage Improvement Roadmap for CSEDI's certification process.

Regional Teams

In some regions, hiring a local regional leadership team may make sense. In this last fiscal year, we have built our Regional Team for the Baja, Mexico Region. In running this staff in Baja, Mexico, we've established the foundation of a scalable model for expansion. We now know that it costs about \$5,000 per month to have a Regional Team plus \$63 per child per month to provide therapists and tutors for our Child's Hope Plan program. We'll watch these dollar amounts as we hire leadership teams in other regions, but we believe they will be similar across other developing countries, making it easier to project orphanage needs and our capacity to scale.

Our people in Baja, Mexico

Our Baja Region of nine orphanage partners is managed by our team of Mexican locals, and we are excited to nearly have a full staff there. This team works with our Program Director and Construction Coordinator in Utah to oversee our support of the orphanages.



Erendira Trujilo is our Baja Area Director. She joined A Child's Hope in September 2020, having seven years of previous experience as an orphanage director at two different homes. Erendira is delighted to see how quickly donors have adopted projects that are identified on the completed Orphanage Improvement Roadmaps, and she feels motivated to help more homes get those Orphanage Improvement Roadmaps in place. Erendira shared, "When the version in English and Spanish of Guaymas's Roadmap was published, I felt like it was my first Child's Hope baby!"



Valery Rosales, our Direct Services Coordinator, has been with A Child's Hope for two years. Most of her work happened behind the scenes, so to get more interaction with our volunteers and donors, Valery was recently trained as a service trip host. It has been meaningful for her to experience the hands-on nature of service trips, as well as advocate the many ways volunteers can stay involved after their trips. She explained, "Having the opportunity to see the work, time, and dedication volunteers put into serving our children is really rewarding and inspiring."

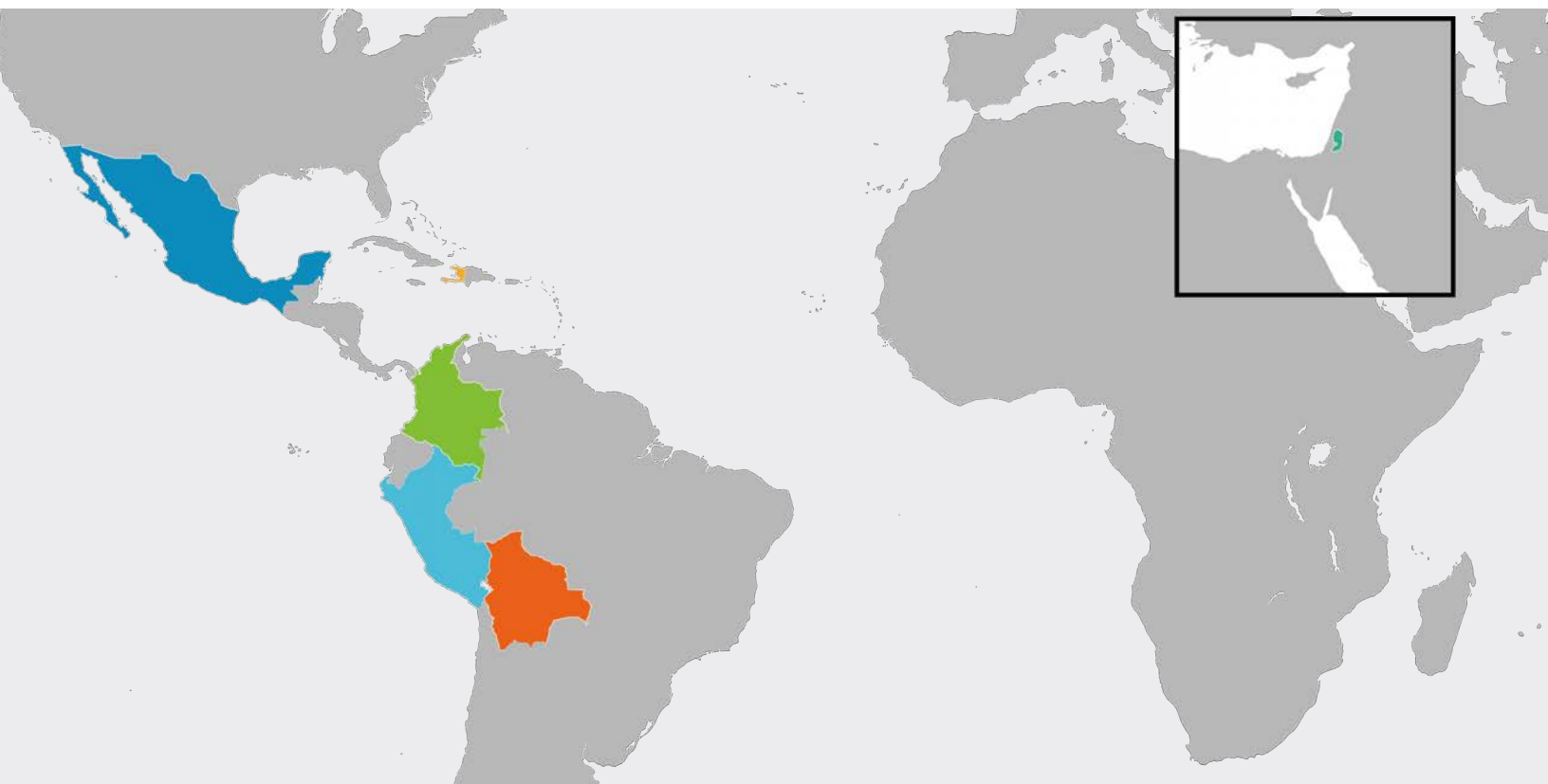
Forecast for the Future

As A Child's Hope Foundation expands to reach more orphanage homes in other regions of the world, we need to find new and innovative ways of **lifting children from surviving to thriving**. We are trying two approaches that provide the human capital needed to support orphanage leaders, and we will be intentional about defining and growing the regions where we operate.

Regional Growth

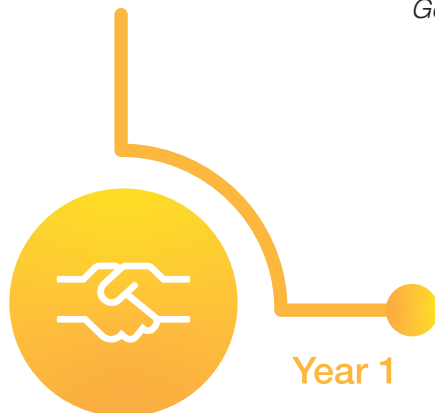
Another key to effective growth will be to partner with new orphanages in geographical clusters. Our goal is to lift regions with around ten orphanages at a time, rather than working with individual orphanages in disparate areas. We will look for areas with at least three or four potential partner orphanages to start simultaneously so that as we help them through the certification process, we can also **formalize support and collaboration between the orphanage directors**. Thus, we can facilitate them mutually assisting and learning from each other, rather than creating “islands of excellence”. Being able to staff a Regional Team or find good Deployment Partners to train orphanage directors will also be a factor in opening new regions. Working with clusters of new orphanages will give us better controls, and give the homes political weight to lobby their governments for better policies to support their children.

With this regional model in mind, we are exploring opportunities to implement our certification program in Haiti, Colombia, Bethlehem, Peru, and Bolivia. In Mexico we are looking to start a Sonora Region, and we may split the Baja Region due to demand for our services there.



Our Three-Year Plan

Goals are completed by June of the specified year.



Year 1

2022

- Expand to 14 orphanages across 3 regions
- Approve Trainings to Fulfill Thrive Assessment Requirements
- Connect Leaders in Orphan Care
- Initiate Technology Platform for Reporting Child's Hope Plan Progress



Year 2

2023

- Expand Into 3 New Regions (for a total of 6)
- Elements of the Child's Hope Plan program in 50% of Orphanages
- Initiate the Care and Leadership Institute to Develop Curriculum & Trainings
- Partnerships for Child and Family Reunification



Year 3

2024

- 20 Certified Orphanages
- 50 Orphanages at Capable level or above (including Certified)
- 3 Partners Administering our Certification Program
- Certification program implemented in 8 regions

Conclusion

A Child's Hope Foundation exists to break the cycle of abuse, poverty, and neglect for orphaned children. During our first 17 years, we built a terrific service trip program, which did a lot to support orphanages and which still provides the fundraising backbone for our organization. Our focus now is to build out these new programs that better address the needs of each individual orphaned child. Because of donors like you, we are now fulfilling our goal of **lifting orphans from surviving to thriving!**

Orphanage Certification is the first step to provide homes where orphaned children can find safety and love. Additionally, when orphanages partner with us, their directors receive training and a great deal of support from volunteers, donors, and other organizations so they can focus on thriving instead of just surviving.

Most kids in orphanages experienced significant trauma before they were separated from their families. If they don't heal, they're likely to fall into the same destructive patterns they learned early on. However, with good education, mental health therapy, and dedicated caregivers and mentors, orphaned children can and will heal and thrive. Our Child's Hope Plan program will be fundamental in ensuring that healing and education is happening for each child.

As we look at taking our model to orphanages around the world, we have to find new ways to engage volunteers and other charitable organizations serving the orphan populations. We are eager to continue building new Extended Volunteer programs and Regional Teams or Deployment Partners.

While each child will ultimately be responsible for the success of his or her own life, we can remove many of their barriers to thriving. This is how we offer hope to orphaned children. Because of donors like you, these kids are envisioning a brighter future for themselves and gaining the skills needed to someday raise healthy families of their own.

